

AUGUST HORCH AKADEMIE

RESULTS OF INNOVATION AUDITS



Summary of the Open Innovation Network



The investigated companies/brokers concentrate on the area of the Free State of Saxony and bordering states and in particular on the city of Zwickau.

- Types of enterprises:
 - Concerns
 - SME's
 - Microenterprises
- General cases are owner-run, successful, innovative and wellestablished SMEs

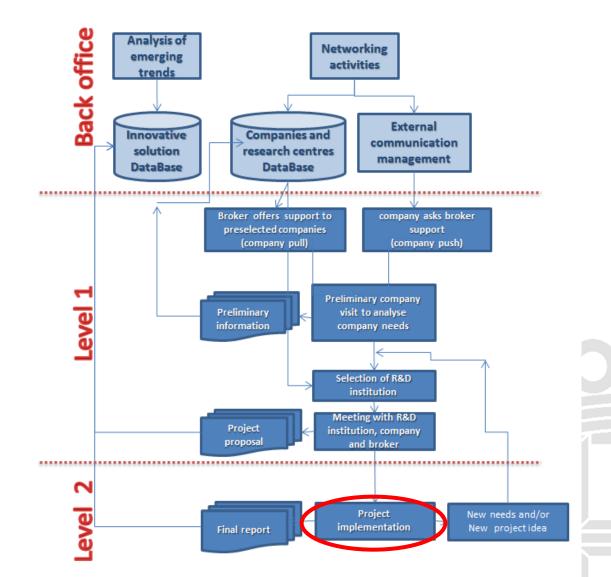


- In Zwickau there are less convenient structures for a successful OIN (in comparison to all Germany)
- Besides "traditional" cooperation of company and R&D institution, cooperation among different enterprises (of the same or different industries) also happens.





BROKER I - Cooperation of engineering companies and local university







Background

Company's profile

- Small engineering company, which is run by the owner in 2nd generation
- Innovative, locally successful and well-established, but due to the size and structure with limited resources

Purpose of the cooperation

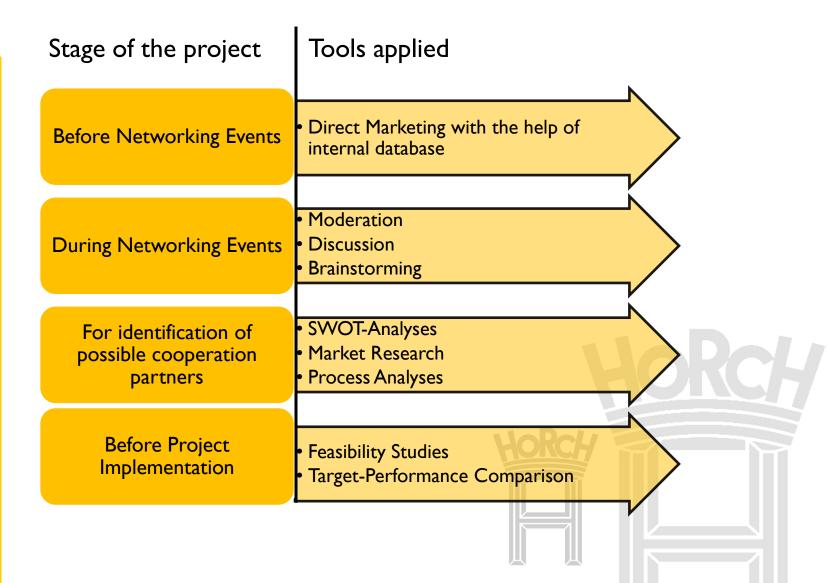
- Further development of a prototype, designed in the context of renewable energies
- Preparation of the product for the introduction on the market and a serial production

Structure of Cooperation	
Engineers	Providing prototype
Local University	Providing test stands Spreading research topic among students for diploma thesis
Local companies	Preparation of the product for certification Creating marketing plan





Methods/Tools and Instruments





Summary of Audit I



Human Resources

General Manager

- Main responsibility for innovation project -

Senior Engineer

- Development of the prototype -

Apprentice

- Support in organization/preparation -

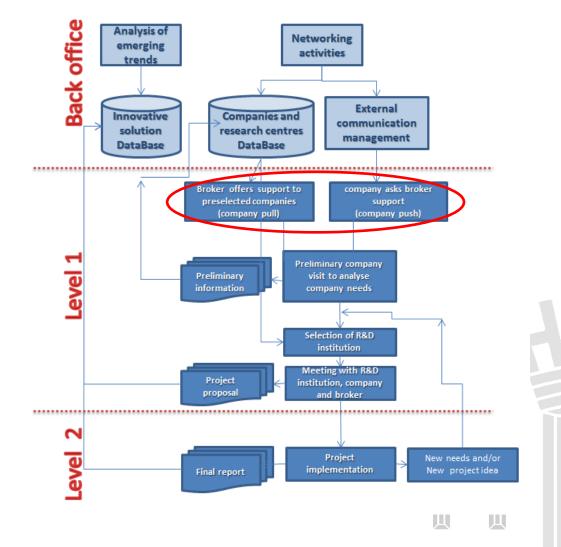
Barriers

<u>Engineers</u>	Stolidity of elder senior engineers against innovation
Local companies/ Entrepreneurs	Personality of entrepreneurs (not willing to subordinate)





BROKER 2 - Partnership with government funding







Background

Aim of the Project

Encourage the companies to cooperate among each other, but also with scientific development institutions and in particular to involve SME's

✓ Cooperation with R&D institutions ensures relatively quick introduction of new technologies on the market

Practice —oriented test and demonstration of the usage of the results from the research activities

Mutual benefit of companies and R&D

Use experiences gained by the practice-oriented tests of Electro Mobility for further improvement of R&D activities



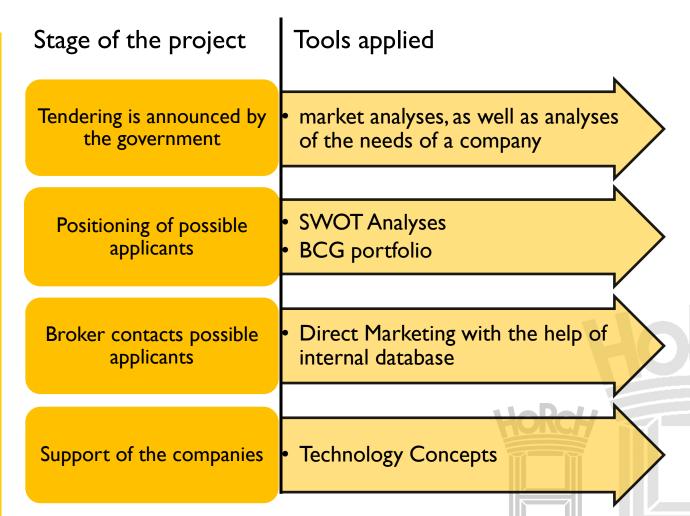
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Methods/Tools and Instruments





Human Resources

General
manager
handling the
innovation
project

Different departments of larger businesses

External experts for enrichment of the project

Barriers

Companies and R&D institutes	Combine and balance different types of organization and standard of academic and practical education
Universities and entrepreneurs	Scheduling of future innovation meetings
Companies	 Staff organization of brokers' activities Communication of theoretic approaches to innovation transfer Hardliners



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August Horch Akademie GmbH

Headquarter:
Guertelstrasse 29A/30
10247 Berlin

Office and Mail Address: Trabantstrasse 2 – 6 08058 Zwickau



T: +49 (375) 2000440

F: +49 (3222) 2436259

E: info@august-horch-akademie.de

www.august-horch-akademie.de



